Department	Description of saving	2017-18 £'000	2018-19 £'000	2019-20 £'000	2020-21 £'000	
WRS	Income generated from Dog Warden Service	-5	-	-	-	
Corporate	Income from Early Help Contract re support & pension costs. 2017/18& 2018/19 only	-55	-	55	-	
Community Services	saving of revenue cost associated with the contract to facilitate the Disabled Facilities Grants as this will be funded by the increase in capital funding made available	-50	-	-	-	
Community Services	Lifeline - new business growth	-16	-4	-10	-	
Community Services	review of service delivery	-25	-	-	-	
Community Services	Additional income from Dial A Ride	-7	-1	-	-	
Corporate	General Savings and review of printing	-23	-3	-1	-	
Corporate	Review of administrative services	-16	-5	-	-	
Customer Access & Financial Support	Shared Service across customer access and financial support	-60	-20	-	-	
Customer Access & Financial Support	rental from lease of council office space to the CAB	-5	-	-	-	
Customer Access & Financial Support	solar panel income at Town hall and crossgates	-7	-	-	-	
Customer Access & Financial Support	Crossgates House Rent	-15	-	-	-	
Financial Support	Overpayments recovery	-20	-	-	-	
Customer Access & Financial Support	Review of asset usage across the Borough	-25	-10	-	-	
Customer Access & Financial Support			-	-	-	
Customer Access & Financial Support			-	-	-	

Department	Description of saving	2017-18 £'000	2018-19 £'000	2019-20 £'000	2020-21 £'000
Customer Access &	Wasiawa ayain walio walatian ta Franci Oranalian ayawata	00	00	-	-
Financial Support Legal & Democratic	Various savings in relation to Fraud Compliance work	-38	38	-	-
Services	review of staffing structure		-19		
Environmental Services	Bulky Collections - increase income budget in line with actual figure 16/17	-10	-	-	-
Environmental Services	Bulky Collections - multiplier effect	-15	-	-	-
Environmental Services	Bulky Collections - additional work income	-8	-2	-2	-
Environmental Services	Cremations - non resident fee	-100	-8	-1	-
Environmental Services	Cremations - new business from earlier slot	-50	-	-	-
Environmental Services	Cremations - additional income from current number of cremations	-50	-	-	-
Environmental Services	Increase in Burial Fees	-22	-10	-10	-
Environmental Services	Environmental Services Additional income from County Council for Land Drainage		-	-	-
Environmental Services	Memorial income Bereavement Services	-5	-5	-5	
Environmental Services	Timber sales	-1	-1	-1	-
Environmental Services	Savings from lease costs following purchase of vehicles	-105	-	-	-
Environmental Services	Solar panel income at Redditch Crematorium	-4	-	-	-
Environmental Services	Electricity savings at Crematorium	-4	-6	-	-
Housing GF	Transfer of costs to HRA	-1	-	-	-
Housing GF	General savings following review of budgets and expenditure trends	-7	-	-	-

Department	Description of saving	2017-18 £'000	2018-19 £'000	2019-20 £'000	2020-21 £'000
					-
Housing GF	General savings following review of budgets and expenditure	-3	-	-	_
Housing GF	Increase in income relating to tenants in B&B	-4	-	-	
Housing GF	General savings following review of budgets and expenditure	-3	-	-	-
Housing GF	Removal of agency staff budget and increase in fees to private payers for Home Support	-3	-	-	-
Human Resource	Review of the Human Resources service	-10	-	-	-
Human Resource	Review of Health & Safety provision including spend on training	-30	-	-	-
Legal Services	Additional income generated from external work	-8	-	-	-
Leisure and Culture	Caretaking & Cleaning Review	-15	-	-	-
Leisure and Culture	income generated from solar panels	-5	-	-	-
Leisure and Culture	Commercial review of Leisure & Culture Services Prices as per Fees & Charges process	-58	-	-	-
Leisure and Culture	Golf Course - Procurement Savings	-20	-	-	-
Planning Services	Saving as a result of Shared Service (Development Management)	-12	-	-	-
					-
Planning Services	Additional income for charging for pre application advice	-15	-	-	
Planning Services	Additional income from Planning applications				-
		-20	-	-	

Department	Description of saving	2017-18 £'000	2018-19 £'000	2019-20 £'000	2020-21 £'000
					-
Planning Services	Saving from reduced Advertising costs	-1	-	-	
Diameter Opening					-
Planning Services	Savings from reduced mileage costs	-1	-	-	_
Policy Team	Saving from changes to working practices	-5	-	-	-
Policy Team	Saving from translation costs	-1	-	-	-
Policy Team	Additional income from Equalities workshops	-3	-	-	-
TOTAL		-1,032	-56	25	0

APPENDIX 2

UNAVOIDABLE PRESSURES - 2017/18 - 2020/21

Service	Description of Pressure	2017-18 £'000	2018-19 £'000	2019-20 £'000	2020-21	Comments
Planning & Regeneration	Market Income shortfall	22	-	-	-	the shortfall in income from the Market operations is under review with the new company however there is a current pressure that requires adressing for 2017/18 and ongoing until more traders use the site
Business Transformation	Microsoft License Cost Increase	1	2	83	25	Additional License costs from Microsoft
Business Transformation	Storage Area Network	10	-	-	-	Additional space on the network required
Business Transformation	Smartphone & ipads licence	11	-	-	-	Additional costs associated with the new technology
Housing GF	General increase in insurance costs, loss of income, other additional costs associated with the delivery of the service	3	-	-	-	
Housing GF	Contribution to Worcestershire Strategic Housing Partnership & increase in grant to Redditch Nightstop	9	-	-	-	
Housing GF	Pressure on homelessness provision following review of budgets and expenditure trends	10	-	-	-	
Housing GF	Loss of income from property transferred to HRA (purchased from WCC whereas previously leased) plus general insurance costs increase	7	-	-	-	
RBC Reg Client	Pest Control Overspend From WRS	30	-	-	-	Review of income to be
Leisure & Cultural Services	Loss of income due to concessionary rents of	5	-	-	-	Customers receiving concessionary rates on rent of civic suite resulting in loss on income.
Resources	LEP	4	-	-	-	Costs associated with the LEP
Resources	WMCA	0	25	-	-	funding for WMCA. Agreement for 17/18 to be drarwn from balances
		112	27	83	25	

CAPITAL BIDS - 2017/18 - 2020/21

Department	Description	Funding Source i.e. Grant, Borrowing, Reserve, \$106	2017-18 £'000	2018-19 £'000	2019-20 £'000	2020-21 £'000	Commentary
Environmental							To continue to provide fundiing for the 10 year vehicle replacement
Services	Vehicle replacment	Borrowing	0	0	953	1,000	programme
Environmental							To provide for replacement bins when they are damaged by the vehicles
Services	Wheelie Bin purchase	Borrowing	23	30	25	-	or general wear and tare.
Buisness Development	Civic Suite - Full or part replacement of the Sound system in	Borrowing	45	-	-		New Sound system and Microphones for Civic Suite - 2 Options: a) 45k to replace the whole of the system and microphones with a brand new system, or b) 27.5k replace part of the system in CR2 and CR3 to improve the sound when the full suite is being use
Parks & GS	Repairs to Footpath/cycle route	Borrowing	18	1	1	_	The proposed resurfacing would reduce the risk to an acceptable level and increase use in this area
Cultural Services	Forge Mill Access Arrangements	Borrowing	10		1		Budget bid to change the access arrangements to Forge Mill Museum to ensure that all users and attendees access via the shop area to increae secondary spend opportunities on site.
Asset & Property	Public Buildings R&M	Borrowing	-	-	250	250	Continuation of Public Buildings Capital programme.
Asset & Property	Public Buildings R&M	Borrowing	-		40	40	Continuation of Asbestos control withing Public Buildings.
Environmental Services	Locality Support	Borrowing	-	-	200	200	To continue the locality approach to utilising funds
Community Services	Vehicle replacment dial a ride	Borrowing	40	40	40		increase budget for replacement dial a ride vehicles as the current budget is insufficient to meet the specification requirement. 2 vehicles per year 3 years
			136	70	1,508	1,490	